



# Citizenship

People are tackling issues closer to home, supporting their local community economy, and making it work for them.



# Connection

We are more connected than ever digitally, but as social beings, we continue to strive for ways to connect in person.



## Nurture

Busy lives are opening new opportunities for escaping the noise and indulging in cultural and spiritual 'me time'.



# Narrative & Identity

Identities are becoming more polarised, as people seek out extremes of opinion. Geographic identity is also changing with the increased mobility of work and home.



### Control

People are trusting less, questioning more, and demanding greater control, transparency and value.



## Automation

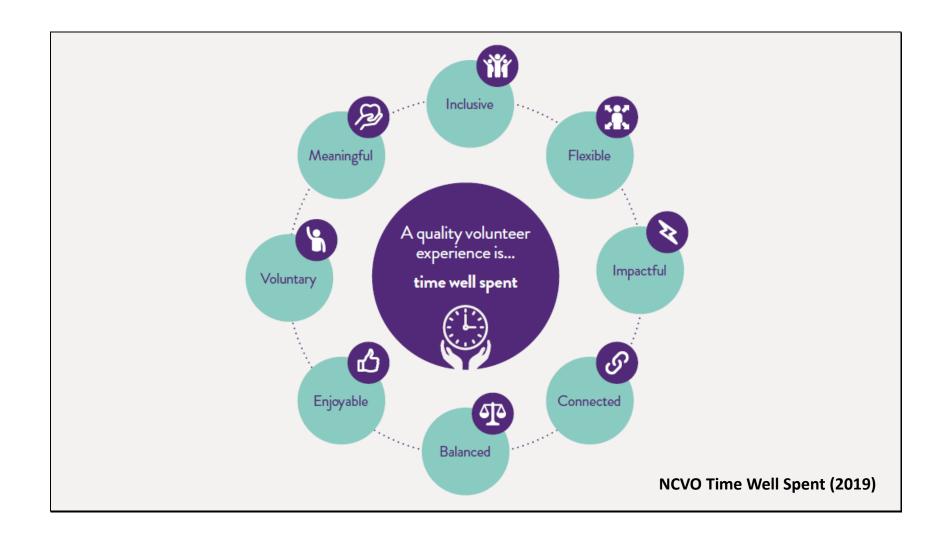
Technology was once seen as the antithesis to human interaction, but people are increasingly demanding tech with a more human touch.



So, we did some research – some of you will have seen this before.

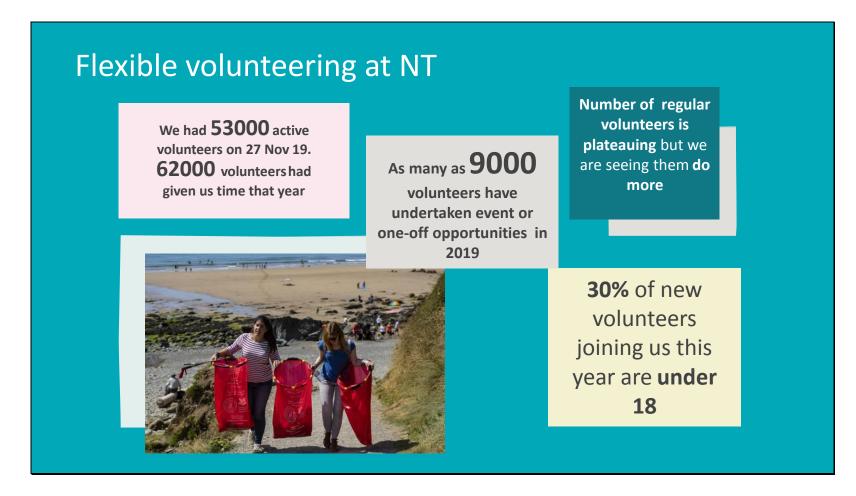
Trends told us how the world and people's attitudes are changing.

Our approach is two-fold. Transformational cultural change at an organisation level and a rethink about our volunteering offer. Lucky for me I have accountability for both parts





Greater pressure on our civic core
Flexibility of time commitment MOST likely to encourage people who have not volunteered before
Nudge theory
See themselves



#### Plateau is a problem

- Extended opening etc. Fewer people doing more...
- Didn't speak to volunteers about this just implemented...



Like most organisations the pandemic has hit us hard and forced us into painful and difficult decisions

Far too easy for us to focus on the job in hand of safeguarding the future of our beloved organisation and not engaged our loyal, dedicated and hardworking volunteers

Engagement approach

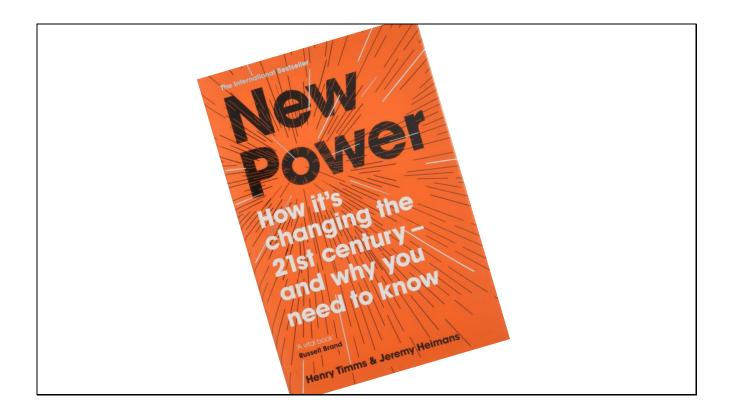
c. 7500 pieces of individual feedback Analysed and fed into considerations Volunteer specific comms on outcomes Positively received Adult- Adult (voice and listened to)



It isn't all about us



Futures research - Citizenship — understanding the role of the National Trust in environment and conservation Many unaware of what is on their doorstep Engaging people on their terms



If you do not already own a copy of this book – why not? If you haven't heard of this book – where have you been?

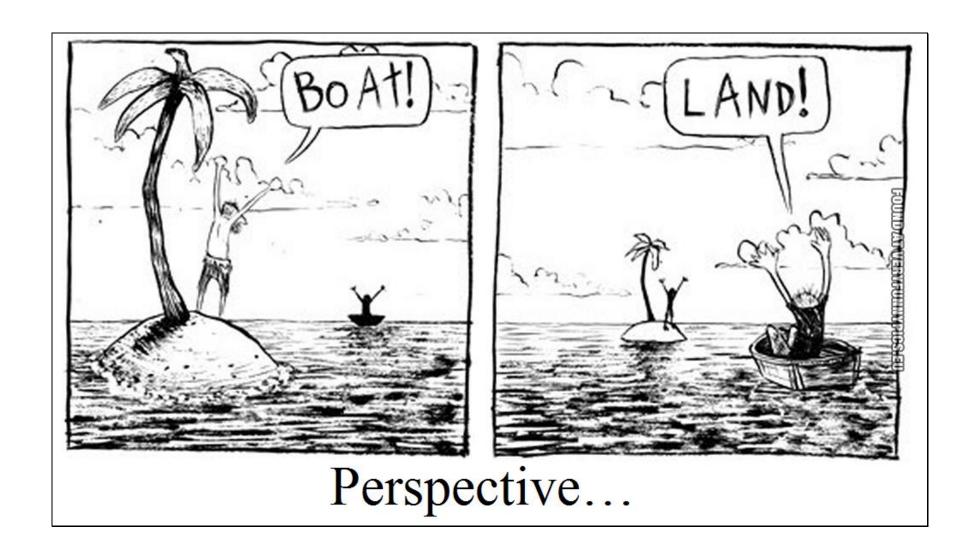
Growth of mutual aid groups through the pandemic is the most pertinent current reminder that the way people want to and choose to mobilise themselves is changing. Before the pandemic we had the climate change strikes. Before that "me too"

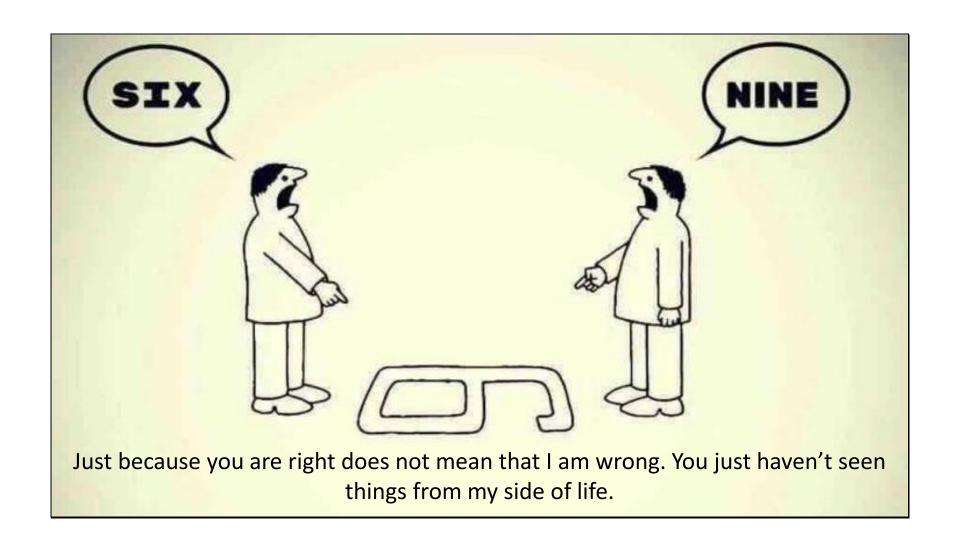


Amidst all of that we had the tale of Boaty McBoatface . . . Not enough to give people a voice it has to come with meaningful purpose









# **Participation** Inviting Deciding Acting Giving Gathering Consulting to Supporting information information be influenced together others action together National Trust

# **Theory of Change**

## **Ambition**

To be inclusive and welcoming; connecting and inspiring people to make a difference

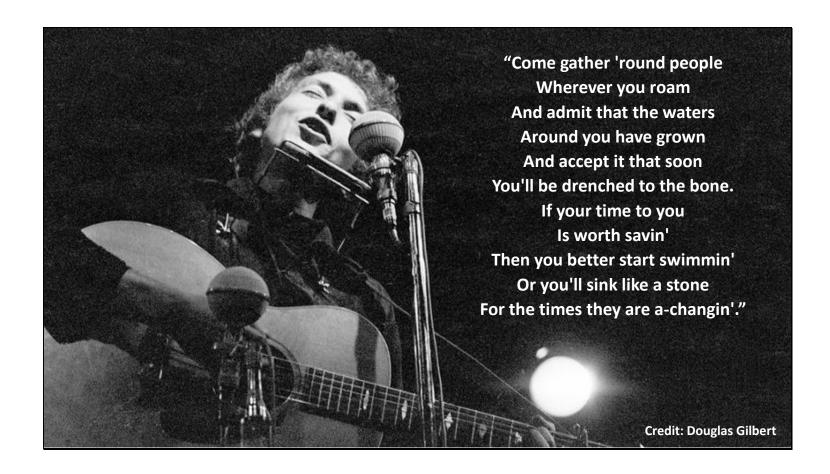


## **Outcomes / Goals**

We have built a culture and environment where everyone feels welcome

We have greater relevance to all parts of a changing society

We have increased the diversity of our people and supporter base



Our biggest opportunity lies not in directing and carefully managing social action BUT

In creating the right environment that enables people to drive forward their own ideas in support of our cause

